



Grace Ng

FIAA. Partner, KPMG Actuarial Practice

[LinkedIn](#) | [Email](#)

Nominated by (alphabetical order)

Rashi Bansal
Adam Searle
Jacob Sharff

Nominee Statement

I am standing for election to Council because I care deeply about the future of the actuarial profession and would welcome the opportunity to give back to a community that has played such an important role in my career.

My career has taken me from the Australian insurance industry to consulting, into actuarial leadership roles across Asia, and back to Australia as a Partner in KPMG's Actuarial practice. This journey has given me the opportunity to see our profession through many different lenses, as a practitioner, leader, adviser and member working across diverse markets and cultures.

Along the way, I have established and led actuarial teams, driven organisational transformation, advised boards and executives, and supported organisations through strategic, regulatory and technological change. This includes establishing an actuarial function from the ground up at Chubb Malaysia and transforming the actuarial operating model at AmGeneral by bringing outsourced actuarial support across two insurance brands into a fully integrated in-house team, both while serving as Chief Actuary. These experiences reinforced for me the value actuarial leadership can bring to organisations when technical expertise is combined with commercial insight and practical execution. Today, I bring a perspective shaped by experience on both sides of the table: as an actuarial leader within organisations and as a trusted adviser helping businesses address complex challenges.

Having worked across different organisations, markets and cultures, I have learned that there is rarely a one-size-fits-all solution. Successful outcomes often require balancing technical excellence with commercial judgement, effective communication and practical implementation. I believe these qualities will become even more important as actuaries navigate a future increasingly shaped by data, technology and artificial intelligence (AI).

One of the aspects of our profession that excites me most is its ability to evolve. The Institute's Strategic Plan highlights the opportunity to expand our reach and impact in the age of AI, and I believe actuaries are uniquely positioned to help organisations and society navigate this transformation. We have a strong foundation in data, modelling, governance, risk and decision-making. These skills are becoming increasingly valuable as organisations seek trusted professionals who can help them harness the opportunities of AI while managing the associated risks.

If elected, I would seek to contribute in three key areas.

- **Strengthening the relevance and influence of the profession.** Through my work with clients and industry stakeholders, I have seen increasing opportunities for actuaries to contribute beyond traditional practice areas, including AI, cyber risk, health, climate and broader strategic decision-making. I would like to play an active part in driving the continued evolution of the profession, helping position actuaries at the forefront of emerging areas and expanding the influence of actuarial thinking across business, government and the community.
- **Developing and empowering the next generation of actuarial talent.** Building capability and developing people has been one of the most rewarding aspects of my career. Across different countries, organisations and teams, I have had the privilege of helping individuals grow in confidence, take on new challenges and forge successful careers, often in directions they had not initially anticipated. Some of the achievements I am most proud of are the success of the people and teams I have had the privilege to develop. I am passionate about creating opportunities for others and supporting members throughout their professional journeys. As our profession evolves, I strongly support the Institute's focus on lifelong learning and ensuring members have access to the skills, knowledge and development opportunities needed to thrive in a changing world.
- **Strengthening the Institute's presence and connections across Asia Pacific.** The Australian actuarial profession is part of an increasingly interconnected regional community. Having lived and worked across the region, and continuing to engage with actuarial communities, employers and professional stakeholders throughout Asia Pacific, I see significant opportunities to deepen collaboration, strengthen professional relationships and share knowledge across markets. I am particularly passionate about ensuring members working internationally remain connected to the Institute, while helping expand the profession's influence and impact across Asia Pacific.

I bring leadership experience, an international perspective, and a strong understanding of both corporate and consulting environments. More importantly, I bring a genuine commitment to supporting members and advancing the profession.

The actuarial profession has provided me with extraordinary opportunities throughout my career. If elected, I look forward to helping shape a future in which the Institute remains relevant, influential and connected, and in which future generations of actuaries are empowered to make an even greater impact than those who came before them.

Service to the Institute

- Member, GI Reinsurance Framework Changes Working Group, 2026
- Exam Marker, 2012-2014, and Assistant Examiner, 2015
- Member, industry actuarial working group for IFRS 17 preparation, Malaysia

Papers, Books, Publications, Presentations

- Co-written papers and presentations at actuarial seminars: Cyber Shadows: Shaping Scenarios to Strengthening Strategy; Remuneration Models: Achieving a Balanced Outcome between the Scheme and External Service Providers; and Silver Economy: How the Over 50s will Reshape the General Insurance